THE HARVARD PLAN THAT FAILED ASIAN AMERICANS

In November 2014, Students for Fair Admissions (SFFA) filed a complaint against Harvard College in federal district court. SFFA claims that Harvard discriminates against Asian Americans by holding them to higher admissions standards than any other racial group, including whites. Because Harvard is an institution that accepts federal funds, it “violates Title VI when it engages in racial or ethnic discrimination [prohibited by] the Equal Protection Clause of the Fourteenth Amendment.” SFFA argues that Harvard’s race-based admissions program is impermissible under Supreme Court precedent. Beyond that, SFFA urges “the outright prohibition of racial preferences in university admissions — period.” Ironically, the allegedly discriminatory “Harvard Plan” is the very one that Justice Powell held up as a model in Regents of the University of California v. Bakke and the admissions program that American universities have emulated for decades.

For the last thirty years, Asian admissions has been a hot topic. Rumors, and sometimes concrete evidence, of racial discrimination and ceiling quotas fuel the controversy. The Princeton Review advises applicants that “an Asian-sounding surname” may be a disadvantage. Asian parents, many of whom immigrated to the United States for their children’s education, have staged protests outside of the Supreme Court. And Pacific Islanders — traditionally classified with Asians

2 See SFFA Complaint, supra note 1, at 43–53.
3 Id. at 94. This Note assumes that the Title VI of the Civil Rights Act of 1964, 42 U.S.C. §§ 2000d to 2000d-7 (2012), and equal protection analyses are coextensive — private institutions that receive federal funding, like Harvard University, are subject to the same requirements as public institutions like the University of Michigan. See Gratz v. Bollinger, 539 U.S. 244, 276 n.23 (2003) (“We have explained that discrimination that violates the Equal Protection Clause of the Fourteenth Amendment committed by an institution that accepts federal funds also constitutes a violation of Title VI.”).
4 SFFA Complaint, supra note 1, at 6.
7 This Note uses the terms “Asian” and “Asian American” interchangeably. Furthermore, this Note discusses Asian Americans as a whole but recognizes that different subgroups may be affected differently by affirmative action policies.
under the label “Asian Pacific American” — have become so concerned about an admissions handicap that they have withdrawn from the Asian category to group themselves with Native Hawaiians. Within the Asian American community, the topic of affirmative action can be divisive. While a vocal minority wants completely race-blind admissions, many more support affirmative action programs for underrepresented minorities. Their objection is to “negative action,” or unequal treatment in comparison to the white majority.

This Note proceeds in three Parts. Part I considers the arguments that SFFA and other Asian American organizations have made, and provides a brief history of previous investigations and legal actions. Part II analyzes the Supreme Court’s diversity rationale and argues that its development has been harmful for Asian students. Under the Court’s affirmative action decisions, litigants like SFFA face an uphill battle. Part III returns to where it all started: with Justice Powell in Bakke. Through an examination of Justice Powell’s notes and correspondence, this Note argues that his endorsement of the Harvard Plan was shortsighted and unwise. Even in 1978, the dangers of the diversity rationale should have been apparent.

I. ASIAN AMERICAN CHALLENGES TO ADMISSIONS POLICIES

A. The Evidence

Asian American groups have made similar types of arguments in past and current complaints alleging discriminatory admissions policies. Due to the inherent difficulty of proving racial discrimination, their arguments rely heavily on statistical evidence. Admissions data in the aggregate, they say, show that universities hold Asians to higher standards than all other groups. Doing so is the equivalent of applying race-based penalties to Asian applicants.

First, Asian Americans challenge the notion that they are overrepresented. The question of parity depends on the baseline for comparison: although Asians are overrepresented in relation to the general population, they tend to be the most underrepresented group when compared to the applicant pool. Studies show that Asians have the lowest acceptance rates of all racial groups.
Second, complainants assert that the low rates of acceptance are especially egregious given that Asian Americans tend to be better qualified than the average applicant. This is demonstrable at least with regard to quantifiable academic qualifications. At the top range of SAT score-senders — from which selective institutions draw the majority of their students — around 50% are Asian.14 Similar patterns exist for other conventional indicators of academic merit, including the National Merit Scholarship, Intel Science Talent Search, and various national awards for high school students.15

Put another way, Asians must perform better than all other groups to have the same chance of admission. One study showed that in order to be admitted to certain selective institutions, Asian applicants needed to score — on the 1600 point scale of the “old SAT” — 140 points higher than whites, 270 points higher than Hispanics, and 450 points higher than African Americans if other factors are held equal.16

Third, Asian Americans point to the stability of racial demographics at universities. While the number of Asian applicants has increased manifold in the last few decades, the number of admitted students has stagnated, with some variation.17 By comparison, institutions that do not employ race-based affirmative action programs, such as Caltech, have seen a dramatic increase in Asian enrollment “commensurate with the increase of college-age Asian-Americans.”18 This, according to complainants, is evidence of informal quotas and racial balancing — similar to the de facto ceiling quotas imposed on Jewish students in the early twentieth century.19


In a comprehensive study of ten academically selective institutions, Professor Thomas Espenshade and sociologist Alexandria Walton Radford found that both public and private institutions admitted Asians at the lowest rates. THOMAS J. ESPENSHADE & ALEXANDRIA WALTON RADFORD, NO LONGER SEPARATE, NOT YET EQUAL 80 tbl.3.3 (2009).

14 See SFFA Complaint, supra note 1, at 47.
16 ESPENSHADE & RADFORD, supra note 13, at 92 tbl.3.5. The study controlled for other factors, including but not limited to, social class, being a recruited athlete, and legacy status. See id. It is possible that Asians are underqualified with regard to nonacademic factors, but the few studies that have researched the issue, including one by the U.S. Department of Education, have found no correlation between race and extracurricular achievements. See, e.g., Shawn Ho, A Critique of the Motivations Behind Negative Action Against Asian Americans in U.S. Universities: The Model Victims, 5 COLUM. J. RACE & L. 79, 93 (2015).
17 See, e.g., SFFA Complaint, supra note 1, at 69; AACE COMPLAINT, supra note 13, at 15–16.
18 AACE COMPLAINT, supra note 13, at 15.
B. Legal Challenges by Asian Americans

Asian American groups have made variants of these arguments since the early 1980s and have filed multiple complaints against and urged investigations into a number of universities.

At Stanford, the Committee on Undergraduate Admissions and Financial Aid, after an exhaustive internal investigation, conceded negative action against Asian applicants. Its 1986 report stated: “No factor we considered can explain completely the discrepancy in admission rates between Asian Americans and whites.” Subconscious bias by admissions officers was likely the culprit, it concluded, but the Committee “elected not to investigate the bias because ‘the analysis required would be formidable.’” A similar episode took place at Brown, where an internal committee found that “Asian American applicants have been treated unfairly in the admissions process.” On the other hand, internal investigations at Cornell, Princeton, and Harvard did not find discrimination against Asian applicants.

In 1988, the U.S. Department of Education launched two high-profile civil rights investigations into Harvard and UCLA. After two years of review, the Office of Civil Rights (OCR) cleared Harvard but found that UCLA had discriminated against Asian applicants. OCR determined that UCLA’s graduate math program had not complied with Title VI because it had rejected Asian students whose qualifications were comparable to admitted white students. Per the OCR order, UCLA made “belated admissions offers” to the rejected students. At Harvard too, OCR found that Asian students were admitted at significantly lower rates than similarly qualified white students. But Harvard’s preference for legacy applicants and recruited athletes explained the disparity. The report concluded: “OCR finds that Harvard’s use of preferences for children of alumni, while disproportionately benefiting white applicants, does not violate Title VI of the Civil Rights Act of 1964.”

Now is an important moment for Asian Americans and university admissions. In addition to the SFFA lawsuit against Harvard and a
potentially related Department of Justice investigation, Asian Americans have filed federal civil rights complaints against, among others, Yale University, Columbia University, and the University of Chicago.

II. THE LAW OF AFFIRMATIVE ACTION

Current law on affirmative action is based on Justice Powell’s lone opinion in Bakke, which shifted the justification for racial preferences from remedying societal discrimination to the attainment of diversity. This shift has had a largely negative impact on Asian applicants.

A. The Supreme Court Decisions

Affirmative action in higher education grew out of the civil rights movement. After centuries of discrimination and segregation, minorities in America did not — and could not — rush into universities the moment they finally opened their doors. University administrators, troubled by their overwhelmingly white student bodies, established affirmative action programs to assist minority groups that had been disadvantaged by past and present discrimination. These early programs included Asian Americans along with other minorities.

Race-based preferences quickly became controversial, largely due to white students’ objections to “reverse discrimination.” In 1978, the issue came before the Supreme Court in Bakke. Justice Powell’s pivotal opinion recognized “the attainment of a diverse student body” as a compelling state interest under the Equal Protection Clause. The diversity
rationale invoked First Amendment values, particularly the “freedom of a university to make its own judgments as to education[,] including the selection of its student body.”36 In endorsing diversity, Justice Powell rejected the other rationales offered by the University of California, including its predominant one of “remedying the effects of ‘societal discrimination.’”37 The concept of general societal discrimination against minorities — without “particularized findings of past discrimination”38 — was simply too “amorphous” to justify the burden on innocent white applicants like Allan Bakke.39

Although Justice Powell was the lone Justice to favor the diversity rationale at the time, his opinion was typically viewed as controlling, and the Supreme Court later endorsed it in *Grutter v. Bollinger*40 and *Fisher v. University of Texas at Austin (Fisher II).*41 Today, diversity remains the primary compelling interest that can justify race-based admissions programs in higher education.

1. **The Ends: Defining Diversity.** — For the purposes of this analysis, the Court’s diversity rationale stands out in three ways: deference to the university, inseverability from proportionate representation, and departure from the original antidiscrimination goals of affirmative action programs.

   The Supreme Court has never sought to define diversity with much precision: How much diversity is sufficient? How big of a role can race play in admissions? Is racial diversity equally important in engineering versus the liberal arts? What does student body diversity actually look like? Instead, the Court has left these questions to university administrators on the assumption that they are “complex educational judgments in an area that lies primarily within the expertise of the university.”42 Another, less explicit assumption holds that affirmative action programs are “benign” racial classifications that help minorities rather than “invidious” classifications that harm them.43 Despite the Court’s insistence

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36 *Id.* at 312 (Powell, J.).
37 *Id.* at 307. As Justice Powell explained, because Davis Medical School was a new institution with no history of racial discrimination as documented by a legislative, adjudicative, or administrative finding, the remedial rationale was inappropriate under these circumstances. *See id.* at 307–10. This reasoning did not foreclose the use of the remedial rationale by institutions that had previously engaged in racial discrimination. *See id.* at 307.
38 *Id.* at 295 n.34.
39 *Id.* at 307.
41 136 S. Ct. 2198 (2016).
42 *Grutter*, 539 U.S. at 328.
that it applies strict scrutiny to all racial classifications,\textsuperscript{44} it scrutinizes university affirmative action programs with considerably less rigor.\textsuperscript{45}

Deference to the university is substantial, so much so that some commentators have argued that university administrators have a “blank check” to craft race-based admissions programs.\textsuperscript{46} The Court defers both to the university’s conclusion that “diversity is essential to its educational mission” and to its definition of student body diversity.\textsuperscript{47} It also presumes the university’s good faith, “absent a showing to the contrary.”\textsuperscript{48} Consequently, the Supreme Court “impose[s] no formal evidentiary requirement” on the university to justify its diversity interest.\textsuperscript{49}

A legitimate interest in diversity is often defined in opposition to racial balancing, which the Court rejects as “patently unconstitutional.”\textsuperscript{50} But the difference between the two is too subtle to be meaningful. Racial balancing values “race for its own sake,”\textsuperscript{51} while diversity is compelling for the educational benefits that come with it.\textsuperscript{52} These benefits can be vague and abstract: “cross-racial understanding” and “break[ing] down racial stereotypes,” as well as the promotion of “learning outcomes” and “better prepar[ing] students for an increasingly diverse work force.”\textsuperscript{53} Because the Court presumes the good faith of admissions officers who purport to pursue educational benefits, it is difficult to imagine any admissions goal that could not be easily reframed from unconstitutional to constitutional.\textsuperscript{54}

The Supreme Court’s decisions have approved an interpretation of diversity that relies on at least some notion of proportionate representation.\textsuperscript{55} Universities aim to increase the number of

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\item \textsuperscript{44} See, e.g., Fisher II, 136 S. Ct. at 2208; Grutter, 539 U.S. at 326.
\item \textsuperscript{47} Grutter, 539 U.S. at 328.
\item \textsuperscript{48} Id. at 329 (quoting Regents of the Univ. of Cal. v. Bakke, 438 U.S. 265, 319 (1978) (Powell, J.)); see also TOM CAMPBELL, SEPARATION OF POWERS IN PRACTICE 124 (2004) (arguing that this presumption of good faith is “path-breaking”).
\item \textsuperscript{50} Grutter, 539 U.S. at 330; see also Bakke, 438 U.S. at 305 (Powell, J.).
\item \textsuperscript{51} Grutter, 539 U.S. at 355 (Thomas, J., concurring in part and dissenting in part).
\item \textsuperscript{52} Id. at 329 (majority opinion).
\item \textsuperscript{53} Id. at 330.
\item \textsuperscript{54} During admissions season, the University of Michigan Law School Director of Admissions reviewed “daily reports” tracking the racial composition of admitted students. Id. at 318. He testified that he did not do this for racial balancing but for the attainment of diversity and its educational benefits. The Court accepted this explanation in Grutter. Id.
\end{itemize}
underrepresented minorities because, by definition, they belong to
groups that have disproportionately low numbers on university
campuses. On its face, the admissions goal of “critical mass,” first ap-
proved by the Court in \textit{Grutter}, seems to cut against the idea of propor-
tionate representation. Critical mass means “meaningful representa-
tion,” . . . a number that encourages underrepresented minority students
to participate in the classroom and not feel isolated.\footnote{56} This might sug-
gest that critical mass is a threshold number that is similar for every
group — whether a student feels isolated on campus has little to do with
her racial group’s population in the state or country.

But data do not support this theory. As Chief Justice Rehnquist
noted in his \textit{Grutter} dissent, each group’s apparent critical mass varies
dramatically and correlates with population size.\footnote{57} Justice Alito, dis-
senting in \textit{Fisher II}, made the same observation. The University of
Texas enrolled more Hispanics (19.9\%) than Asians (18.6\%),\footnote{58} and its
own research “showed that more classes lacked Asian-American stu-
dents than lacked Hispanic students.”\footnote{59} Yet of the two groups, the uni-
versity considered only Hispanics to be “underrepresented” and below
critical mass.\footnote{60} This distinction appears to turn on Texas’s state de-
mographics: 3.8\% Asian and 37.6\% Hispanic or Latino.\footnote{61}

Finally, the diversity rationale shifts focus away from the harmful
impact of racism on minorities. In this respect it diverges the most from
the remedial rationale. For the Court and many Americans, the diver-
sity rationale is appealing precisely because it is more easily viewed as
“colorblind.”\footnote{62} At least in theory, anyone can contribute to and benefit
from diversity. Justice Powell emphasized this point in \textit{Bakke} — speak-
ning approvingly of the Harvard Plan, which considered race as one di-
versity factor among others, he noted that a “farm boy from Idaho” can
just as readily contribute to diversity as “a black student [who] can usu-
ally bring something that a white person cannot offer.”\footnote{63} This made the
Harvard Plan a “facially nondiscriminatory admissions policy.”\footnote{64}

\textit{Fisher II} has taken this “de-racialized” notion of affirmative action
to its logical extreme. Justice Kennedy’s majority opinion, in upholding
the University of Texas admissions policy, asserted that race “does not
operate as a mechanical plus factor for underrepresented minorities.”

This was demonstrated by the district court’s finding that “the consideration of race, within the full context of the entire application, may be beneficial to any UT Austin applicant — including whites and Asian-Americans.”

This vision of diversity, albeit comforting in its colorblindness, disregards historical and social context. While the remedial rationale recognizes that lack of diversity is a consequence of racism, the diversity rationale promotes racial representation as an end in itself and allows even members of the white majority to benefit from the consideration of race.

2. The Means: Symbolic Limits. — Despite its deference to university administrators, the Court imposes constitutional limits on the means by which universities can consider race in admissions. These limits, however, are mainly symbolic and have almost no effect on admissions results.

Notably, racial quotas are impermissible. This means that a university cannot — for any racial group — set aside “a fixed number or percentage which must be attained, or which cannot be exceeded.” By implication, it also means that all applicants must compete within the same pool: no group can be insulated from competition with other groups through “separate admissions tracks.” Numerical goals, on the other hand, are perfectly permissible. Goals are not quotas because they do not involve rigid numbers; they are flexible and can vary from year to year. As the dissenting Justices and commentators have pointed out, again and again, the line between quotas and goals is a thin one. In practice, universities may “sculpt the class with race and gender percentages in mind.” To avoid the appearance of quotas, admissions

65 Fisher II, 136 S. Ct. at 2207 (citing Fisher v. Univ. of Tex. at Austin, 645 F. Supp. 2d 587, 606 (W.D. Tex. 2009)).


70 Grutter, 539 U.S. at 335 (quoting Local 28 of the Sheet Metal Workers’ Int’l Ass’n v. EEOC, 478 U.S. 421, 495 (1986) (O’Connor, J., concurring in part and dissenting in part)).

71 Id. at 334 (citing Bakke, 438 U.S. at 315–16 (Powell, J.).)

72 Id. at 335.

73 See, e.g., id. at 389 (Kennedy, J., dissenting) (“[T]he concept of critical mass is a delusion used by the Law School . . . to achieve numerical goals indistinguishable from quotas.”).

officers have been told to “vary the numbers a bit more” and produce yearly fluctuations.  

Universities must also engage in “individualized consideration” of each applicant. Race cannot be the only, or predominant, factor in the decision to admit or reject a student. Nor can the admissions program mechanically award “bonuses” to members of certain racial groups. What it can do is award race-based “bonuses” in a flexible, nonmechanical way. Thus, the University of Michigan undergraduate admissions program was unconstitutional because it gave all underrepresented minorities twenty extra points, but the University of Michigan Law School admissions program was constitutional because it reviewed each applicant holistically before giving some applicants an undefined number of bonus points on the basis of race.

B. Diversity and Asian Americans

In admissions, the Supreme Court’s primary effect was to encourage universities “to go underground.” After Bakke, admissions officers “got the message”: they could continue to apply race-based preferences, as long as they abided by the Court’s formalist guidelines. In a report prepared by their lawyers, the American Council on Education and the Association of American Law Schools advised schools to “emulate features of the Harvard plan: They should not have quotas or set-asides. They should not have separate committees or procedures to evaluate minority and nonminority candidates, as Davis had. And they should articulate their policies, including their goal of diversity.” This wouldn’t be difficult to implement, some lawyers noted, because the difference between a permissible diversity plan and an impermissible quota was “nothing more than a smirk and a wink.” To many commentators, this focus on form over function is evidence that the diversity rationale is merely an “elaborate pretext” for the remedial rationale — under the

75 Sander, supra note 43, at 408.
76 Grutter, 539 U.S. at 334.
77 Id. at 337.
78 Id.; Gratz v. Bollinger, 539 U.S. 244, 268–75 (2003). Less important is how much weight race may carry. On average, the law school program assigned more weight to race than did the undergraduate program. See Sander, supra note 74, at 290.
80 Sander, supra note 74, at 286; see also Bernard Schwartz, Behind Bakke 155 (1988).
81 Welch & Gruhl, supra note 6, at 63.
82 Id.
cover of diversity, universities continue to operate affirmative action programs in order to remedy the effects of racial discrimination.83

This Note argues that the Asian experience defies this narrative. If universities were primarily motivated by remedial goals, Asians — a minority group that has been subject to past and present discrimination — should receive either race-based preferences or, at the very least, treatment identical to that of whites. While minority “underrepresentation may signal that discrimination is present,” minority overrepresentation does not support the inference that minorities enjoy institutional advantages unavailable to whites, or that they discriminate against the white majority.84 Any “Asian handicap” would be unjustifiable under the remedial rationale.

Instead, universities appear to have taken the diversity rationale seriously and have adopted a vision of diversity that is driven by the notion of representation. Because Asians are an overrepresented minority group, this interpretation of diversity works to their detriment.

1. Diversity in Practice. — When diversity is inseverable from proportionate representation, the worst position for an applicant is to be a member of an “overrepresented” group. By most accounts, Asians are the most overrepresented racial group in selective institutions. Asians constitute 5.7% of the U.S. population,85 but they’re currently 22.2% of the freshman class at Harvard,86 21% at Stanford,87 42% at Caltech,88 and 42.3% at Berkeley.89 To a certain extent, these Asian students have displaced white students, who have become underrepresented. This effect is most evident at universities that do not employ race-based admissions policies: compared to 61.3% of the national population,90 white students comprise only 29% of Caltech’s freshman class,91 and

90 QuickFacts: United States, supra note 85.
91 Fall Enrollment 2016–17, supra note 88.
24.2% of Berkeley’s. At universities with race-based programs, white students are slightly below 50% at Harvard, and 36% at Stanford.

At times, Asian overrepresentation provokes anxiety and backlash. Non-Asian classmates have complained that Asians destroy the class curve, mocked Asian students for being test-taking machines, and given universities racist nicknames — MIT was “Made in Taiwan” and UCLA was “United Caucasians Lost Among Asians.”

University administrators, though far less cruel, have echoed the sentiment that Asians are overrepresented on campuses. Some did so explicitly: former dean Henry Rosovsky of Harvard referred to Asians as “no doubt the most over-represented group in the university.” Judges have also made this observation. As recently as Fisher I, the Texas district court judge noted that “Asian-Americans . . . are largely overrepresented compared to their percentage of Texas’ population.”

If proportionate representation is important to the attainment of diversity, then Asian overrepresentation can threaten diversity. David Gardner, former President of the University of California, certainly thought so — he concluded that Asian overrepresentation had “an adverse effect on the [UC] system’s attempts to increase Hispanic and black enrollment.” Most university officials did not publicly announce their concern over Asian overrepresentation, although some expressed their views behind closed doors. Princeton Professor Uwe Reinhardt recalled a conversation with the university administration, during which a representative told him: “[I]t’s useful to have different cultures represented here. You wouldn’t want half the campus to be Chinese.”

Universities’ first response to Asian overrepresentation was to exclude them from affirmative action programs. Initially, these programs

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92 UC Berkeley Fall Enrollment Data, supra note 89. It should be noted that both Caltech and Berkeley are located in California, where Asians are a higher percentage of the state population — 14.8%. QuickFacts: California, U.S. CENSUS BUREAU, https://www.census.gov/quickfacts/table/PST045216/06 [https://perma.cc/JJ8Z-KLE7].

93 Harvard College does not release admissions statistics on white students but provides that 51% of its newly admitted students belong to minority groups. Harvard Admitted Students Profile, supra note 86.

94 Undergraduate Student Profile, Fall 2016, supra note 87.


97 133 S. Ct. 2411 (2013).

98 Fisher v. Univ. of Tex. at Austin, 645 F. Supp. 2d 587, 606 (W.D. Tex. 2009), aff’d, 631 F.3d 213 (5th Cir. 2011), vacated, 133 S. Ct. 2411.


100 GOLDEN, supra note 10, at 205. Reinhardt’s response, which I echo here, was “why not?” Id.
aimed to assist all minorities that had suffered discrimination and generally included Asians along with other groups. By the time the Supreme Court heard *Bakke*, however, Asians were already well on their way to overrepresentation in certain fields. As a result, Justice Powell deemed their inclusion in special admissions “especially curious in light of the substantial numbers of Asians admitted through the regular admissions process.”101 Three years prior, Berkeley’s law school had already excluded Asians from special admissions.102 And in 1984, the Berkeley undergraduate admissions office also formally eliminated affirmative action for Asians.103 For years, Harvard refused to recognize Asians as a minority group altogether — they were barred from minority recruiting campaigns as well as Freshman Minority Orientation.104

As discussed above, considerable statistical and circumstantial evidence suggests that universities may also engage in “negative action” against Asian applicants. Indeed, some schools have conceded that their admissions policies discriminated against Asians.105 Admissions officers are not necessarily driven by racial animus; rather, they may “sincerely, if mistakenly, believe[] that curtailing the admission of Asian Americans would serve various pedagogical and social goals.”106 Some may think that having too many Asians causes educational harm to institutions and their students. Commenting on the *Fisher* litigation in 2012, a former Ivy League admissions officer worried that without race-based preferences, “our elite campuses would look like UCLA and Berkeley . . . . That wouldn’t be good for Asians or for anyone else.”107

The Court-approved diversity rationale provides universities with the flexibility to curtail Asian overrepresentation with very little accountability. Professor Alan Dershowitz has argued that because the “‘diversity-discretion’ model . . . lacks real substantive content, [it] is inherently capable of manipulation for good or evil results.”108 The Harvard Plan lauded by Justice Powell was, in fact, created for the purpose of limiting the number of overrepresented, high-scoring Jewish stu-

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104 KARABEL, supra note 19, at 499.
105 See supra p. 607.
dents in the 1920s. To tackle what he called Harvard’s “Jewish problem,” then-President Lowell came up with a diversity-based “admissions system capable of manipulating a variety of factors, such as personality, character, geography, and genealogy, in order to produce the desired ethnic balance in an entering class.” Modern admissions officers are free to consider these same factors and weigh them however they see fit, provided that their methods are not too mechanical.

Even if admissions officers do not expressly aim to cap Asian enrollment, they are nevertheless subject to implicit racial biases. In particular, implicit biases influence how university administrators conceptualize diversity and the ways in which students can contribute to it. Motivated by numerical goals and unchecked by the law, officers may subconsciously hold different groups to different standards or carry out within-group comparisons. A former admissions official, for example, admitted that “there’s an expectation that Asian Americans will be the highest test scorers and at the top of their class; anything less can become an easy reason for a denial.” Having high scores is only the bare minimum; Asian applicants must then distinguish themselves from all the other Asians. Marilee Jones, the former dean of admissions at MIT, was unusually candid about the rejection of an Asian American student: “[It’s] possible that Henry Park looked like a thousand other Korean kids with the exact same profile of grades and activities and temperament . . . yet another textureless math grind.” Biases are even more dangerous when it comes to subjective, unquantifiable factors — things like personality, character, and Harvard’s “What sort of human being are you now?”

2. The Prospects of Litigation. — Even if litigants can prove that admissions policies effectively penalize Asians in comparison to white students, it is unlikely that they would win under Supreme Court doctrine. Absent a “smoking gun” demonstrating bad faith or particularly egregious discrimination, almost all affirmative action programs are insulated from legal challenge.

No sensible university imposes a formal quota, and formalism drives the Court’s analysis. As defined by the Supreme Court, quotas are rigid rather than flexible, and specific numbers rather than ranges. According to a former associate dean of admissions at the University of

109 Id. at 401.
110 Harberson, supra note 74.
111 GOLDEN, supra note 10, at 201.
113 SCHWARTZ, supra note 80, at 157.
Virginia, admissions committees “may have a goal, and a goal is not a quota. That is where you get into semantics.”116 As long as a university does not announce a specific percentage cap on Asians and slightly varies its racial makeup year by year, it does not employ formal quotas. And for a plaintiff to show that an affirmative action program uses the “functional equivalent of a quota,” she must prove that the university acted in bad faith.117 To do this is extremely difficult: “[T]he admissions officers themselves [must] acknowledge their own ‘bad faith.’”118

Likewise, universities know better than to mechanically apply an admissions boost to all members of a particular group. For appearance’s sake, they probably don’t explicitly give race-based “minus points” to any applicant. Of course, not receiving any points translates to “minus points” when compared to the “bonus points” awarded to others. Fisher II made clear that underrepresented minorities are not the only applicants who can receive “bonus points” on the basis of race — anyone can, “including whites and Asian-Americans.”119 Given white underrepresentation in some institutions, there is no reason why whiteness cannot theoretically warrant the award of “bonus points” to reach critical mass.

Statistical evidence suggests that, in the aggregate, white students have received “bonus points” in comparison to Asians.120 This doesn’t mean that white students categorically receive preferential treatment, or that universities mechanically award all white applicants the same number of “bonus points.” After all, the Fisher II Court said that Asians can benefit from race-based considerations as well. Even if universities privilege white students over Asians most of the time, they do so without explicitly violating any of the Court’s commands. The general rule may be an Asian penalty, but the existence of some exceptions proves that individualized consideration is preserved. The Court used this logic when it pointed to a handful of outliers as adequate evidence that the Michigan Law School admissions program was nonmechanical.121

Asian litigants would face better prospects if courts were to apply more rigorous scrutiny, but doing so may involve a significant departure from the Supreme Court’s past affirmative action cases. Despite courts’ rhetoric about applying strict scrutiny to all racial classifications, they probably relax scrutiny when white plaintiffs allege discrimination. Asian American litigants are different from Allan Bakke or Abigail

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118 SCHWARTZ, supra note 80, at 157.


120 See supra section I.A, pp. 605–06.

Fisher — they are minority group members and more sympathetic plaintiffs. Under “real” strict scrutiny, courts may find that admissions policies have functionally established “separate tracks” for different racial groups and insulated them from competition with each other. They may also find that universities are engaged in “racial balancing” because there is no compelling reason a majority-white campus provides more educational benefits than a majority-Asian one. Depending on the information uncovered during discovery — and given how blunt admissions officers can apparently be — they may even find bad faith.

One consideration that counsels against “real” strict scrutiny is that groups like SFFA challenge affirmative action policies as a whole, rather than just “negative action” compared to white students. Doing so pits the plaintiffs against other minority groups, who would suffer the most harm from an outright prohibition of race-based consideration. This is unfortunate, especially since most Asian Americans continue to support affirmative action programs and multiple Asian affinity groups filed amicus briefs supporting the University of Texas in Fisher II. Mee Moua, former president of Asian Americans Advancing Justice, spoke out against the SFFA action: “[T]he faction of Asian Americans publicly opposed to affirmative action is misguided and doesn’t understand that what they’re opposed to is ‘negative action.’”

The problem is that unlike the remedial rationale, which limits race-based preferences to racial minorities, the diversity rationale does not allow for the easy disaggregation of affirmative and negative action. If diversity derives meaning from proportionality, negative action against overrepresented groups is the flipside of affirmative action for underrepresented minorities.

III. Bakke’s Legacy

At the time of Bakke, Asians did not have a significant enough presence in America. But the existence of overrepresented minorities was

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126 Chu, supra note 55, at 99.
not unknown to the Justices — they discussed the Jewish American experience in higher education, which was detailed in multiple amicus briefs. Knowing as he did that elite institutions had imposed Jewish quotas in the recent past, Justice Powell should have acted with more caution before endorsing the Harvard Plan.

A. The Justices on Asians

The Justices did not devote much time to discussing Asian Americans, probably because Asians were barely 1% of the population in 1978. When the subject came up in conference, it was because Asians brought to light the pesky problem of line drawing. Asians “faced almost hysterical prejudice for decades after first arrival in this country . . . [and] face a quieter, subtler form of prejudice today.” Yet giving Asians preference in admissions — as Davis did — could lead down a slippery slope of countless ethnic groups demanding special treatment. This point particularly troubled Justice Powell, who noted that there is no “principled basis for inclusion or exclusion of groups on the basis of race or ethnic origin.” If Asians were included in the special program, then “[w]hy not Italians, Irish, Greeks, etc.”

If anything, the inclusion of Asians in special admissions ultimately cut against the validity of the Davis program. For Justice Powell, the fact that sufficiently represented Asians received preferential treatment “suggested that the Davis program was not a narrow response to social necessity but a political solution to interest-group politics.”

Justice Powell and his clerks viewed the Asian question as a problem for Justice Brennan’s remedial argument — one that Brennan refused to address adequately. In his opinion, Justice Powell included two footnotes that dealt with the uniqueness of the Asian situation. Footnote 36 attacked Justice Brennan’s societal discrimination rationale as incomplete, because “nothing is said about Asians” and why discrimination does not appear to inhibit their academic performance. Footnote 45 questioned why Asian applicants, many of whom were admitted through regular admissions, were eligible for special admissions.

130 Id.
133 Id. at 309 n.45.
B. The Justices on Jews

The status of another minority group — Jewish Americans — captured the attention of the Court, but the Justices missed the full import of the lessons of that group’s history in higher education admissions.

By the 1970s, it was widely accepted that American universities had, for decades, employed various means to limit the enrollment of overrepresented Jewish students.134 Although Jewish quotas generally ended after World War II, many Jews remained understandably suspicious of affirmative action programs.135 Seven Jewish groups submitted amicus briefs in support of Allan Bakke.136 Anxious about a potential return to racially discriminatory admissions, they directly compared affirmative action programs to Jewish quotas in the past:

[After only three or four decades of nondiscriminatory admissions, in which creed, color, and ethnic origins have been rejected as appropriate criteria for university admissions, the universities, which for centuries set the style in excluding or restricting Jewish students and those of various other religious, racial, and ethnic minorities, may again be able to do so, again in the name of enlightenment and diversity, if the decision below is not affirmed.]

Prominent Jewish scholars — Professor Alexander Bickel was perhaps the most influential — also denounced race-based admissions.138 Bickel had coauthored the Anti-Defamation League’s amicus brief in DeFunis v. Odegaard,139 from which its Bakke brief heavily borrowed.140 He vehemently opposed the use of racial quotas, arguing that it “derogates the human dignity and individuality of all to whom it is applied.”141

The criticism had a big impact on the Justices. Justice Blackmun, writing to the conference, envisioned a Jewish consensus against affirmative action. He believed that “Alex Bickel’s elegant and shining words”142 represented the “accepted’ Jewish approach” and observed

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134 See sources cited supra note 19.
135 See Steinberg, supra note 19 (noting that “many Jews are alarmed by the introduction of unofficial quotas favorable to black applicants”).
139 416 U.S. 312 (1974) (per curiam). The Court held that the case was moot and did not reach the merits. Id. at 319–20.
140 Compare ADL Bakke Brief, supra note 137, with Brief of the Anti-Defamation League of B’nai B’rith Amicus Curiae, DeFunis, 416 U.S. 312 (No. 73-235).
141 BICKEL, supra note 138, at 133.
142 Memorandum from Justice Harry A. Blackmun, Assoc. Justice, Supreme Court of the United States, to the Conference 11 (May 1, 1978), reprinted in SCHWARTZ, supra note 80, app. E, at 257.
that “nearly all the responsible Jewish organizations who have filed amicus briefs here are one side of the case.”

For the liberal Justices and Justice Powell, affirmative action programs were fundamentally different from Jewish quotas, although there was some disagreement on the distinguishing principle. Justice Marshall emphasized that the Davis quota was a “quota to get someone in” — “not a quota to get someone out.” According to Justices Brennan and Blackmun, stigma was the governing principle. The Davis program was permissible because it did not stereotype Bakke “as an incompetent, or pin[.] [him] with a badge of inferiority because he is white.”

From the very beginning, Justice Powell was averse to strict numerical quotas. As he articulated in conference, Davis’s “colossal blunder . . . was to pick a number.” That Jewish quotas were so notorious probably made the concept of quotas seem even more distasteful. Justice Powell’s clerk persuaded him that the race-as-one-factor Harvard Plan of the 1970s differed from the anti-Semitic Harvard Plan of the 1920s: “The fact of opening the whole class distinguishes this approach from the closed quotas of President Lowell . . . .”

Notably, Justice Powell took issue with Justice Brennan’s focus on stigma, which he believed would allow for Jewish quotas. An earlier draft of Justice Powell’s opinion included a controversial footnote:

[L]imiting the concept of stigma to the imposition of a badge of inferiority would inhibit appropriate scrutiny of classifications such as the quotas imposed upon admission of Jews to some educational institutions in the early part of this century, which were based upon the belief that by virtue of superior ability that group would come to dominate such institutions.

It cited Stephen Steinberg’s well-known article, “How Jewish Quotas Began,” as evidence that universities had imposed Jewish quotas because of their “perceived capability of dominating the universities.”

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143 Id. at 12.
147 Comfort Memo, supra note 128, at 60.
149 Id., see Steinberg, supra note 19.
150 Lewis F. Powell, Jr., Memo to File, Regents of the University of California v. Bakke (June 29, 1978) (on file with the Harvard Law School Library) [hereinafter Powell Memo].
Offended by Justice Powell’s suggestion that he would condone Jewish quotas, Justice Brennan hit back with a retort: “My clerks and I were particularly mad about this because [Powell’s] First Amendment approach quite clearly left the door open for approval of Jewish quotas, so that [Powell] was really ‘calling the kettle black.’”\(^{151}\)

Justice Brennan’s indignation persuaded Powell to reconsider. Justice Powell recorded in his notes: “Bill Brennan called me, following circulation of my fifth draft, and was quite upset by this portion of footnote 34. He characterized it as ‘personally offensive,’ saying that his respect and admiration for our Jewish citizens was widely known.”\(^{152}\) As a result, Justice Powell agreed to remove the reference to Jewish quotas.\(^{153}\) True to his promise, the footnote was substantially revised in the final draft; it argued that Justice Brennan’s opinion offered “no principle for deciding whether preferential classifications reflect a benign remedial purpose or a malevolent stigmatic classification.”\(^{154}\) For his part, Justice Brennan never mentioned Jewish quotas in his opinion either.

C. Justice Powell’s Diversity

Justice Powell thought that Jewish quotas were despicable, and there is little doubt that he did not intend to endorse an admissions plan that could allow for something similar. His clerk had persuaded him that the modern Harvard Plan was distinguishable from President Lowell’s Harvard Plan: it was open rather than closed, and it treated race positively rather than negatively. The problem, however, is that it was essentially the same plan. As discussed above, the open/closed and positive/negative distinctions are formalistic and functionally meaningless.\(^{155}\) And even Harvard’s past Jewish quotas weren’t explicitly closed — the whole class was supposedly open to all, while the admissions office used multifactor considerations to indirectly lower the number of Jewish students.\(^{156}\) The Harvard Plan discussed in Bakke was just as discretionary and “inherently capable of gross abuse” as Lowell’s plan.\(^{157}\) It even considered many of the same factors as the original one.

The difference was in the officers administering the plan — and their facially benign and progressive goals — not in the plan itself. Justice Powell simply placed too much trust in admissions officers at Harvard...
and elsewhere: he presumed they would act in good faith. Perhaps he believed that in 1978, after Brown and the civil rights movement, no university would again use racial quotas to keep minorities out of American institutions. Perhaps he also believed that, notwithstanding the experience of Jewish students, a group’s level of representation was a good enough proxy for its treatment by society and that white students would never become underrepresented on university campuses.\footnote{Justice Powell appeared to have considered the implications of the diversity rationale in an earlier draft: “[A]pproval of such a policy does not presage a sub rosa return to the restrictive educational quotas of the earlier half of this century. The ethnic preference considered here would be one shown, in good faith, to members of a group which otherwise would be insignificantly represented or totally unrepresented.” Lewis F. Powell, Jr., 5th Typescript Draft, Regents of the University of California v. Bakke 44 (drft. Nov. 3, 1977) (on file with the Harvard Law School Library) (citations omitted). This language was ultimately removed.}

In hindsight, Justice Brennan had the stronger argument. Justice Powell’s accusation that Brennan’s conception of stigma would condone Jewish quotas was based on a false premise. Lowell did not impose Jewish quotas because he believed that Jews were academically superior; he did so because he thought they were socially inferior and didn’t belong at Harvard. The Steinberg article (mis)cited by Justice Powell was quite clear about this: proponents of Jewish quotas “pointed to objectionable traits of Jews . . . [and] the desirable traits of the university that were presumably endangered.”\footnote{Steinberg, supra note 19.} University officials frequently complained that Jewish students worked doggedly hard and were unfairly competitive, and that their uncouth immigrant manners diminished the gentility and social standing of elite institutions.\footnote{Id.} Similarly, if an admissions officer does not want to admit too many Asians, it is not because she thinks Asians are “too smart” for her institution, but because she thinks they are “textureless math grind[s]” who might threaten diversity or undermine the educational experience.\footnote{Golden, supra note 10, at 201.}

The past forty years have vindicated Justice Brennan’s critique that Powell’s approach “left the door open”\footnote{See supra p. 612.} for potential discrimination against overrepresented minorities. Even if we consider only the universities that have admitted to anti-Asian discrimination and the admissions officials who have openly opposed Asian overrepresentation, it is clear that the diversity rationale can be manipulated to condone the exclusion of minorities. Add to this the language of the Fisher II majority, which indicated that both whites and minorities may benefit from racial preferences.
of institutional autonomy, Justice Powell’s diversity rationale allowed for these unintended consequences.

CONCLUSION

Justice Harlan’s *Plessy v. Ferguson* \(^{163}\) dissent, celebrated for its grand vision of the Colorblind Constitution, also remarked on a group that was neither black nor white:

> There is a race so different from our own that we do not permit those belonging to it to become citizens of the United States. Persons belonging to it are, with few exceptions, absolutely excluded from our country. I allude to the Chinese race. \(^{164}\)

Admittedly, Asian Americans have not experienced the same level of horrific discrimination as some other minority groups have. They have nevertheless been subject to lynching, mass internment, and school segregation. \(^{165}\)

Almost a century after *Plessy*, while reviewing Allan Bakke’s “reverse discrimination” claim, Justice Thurgood Marshall wrote to his colleagues: “We are not yet all equals, in large part because of the refusal of the *Plessy* Court to adopt the principle of color-blindness. It would be the cruelest irony for this Court to adopt the dissent in *Plessy* now and hold that the University must use color-blind admissions.” \(^{166}\) For Justice Powell, the tension between colorblind values and the realities of racial discrimination was troubling. \(^{167}\) His choice in *Bakke* was an uncomfortable middle ground, one that spawned a new irony: the diversity rationale brought more harm than benefit to Asian Americans, unequal treatment even in comparison to the white majority. Perhaps from Justice Powell’s perspective, his carefully neutral language masked an “unspoken assumption that the history of racial discrimination in this country inevitably makes race a valid consideration in the diversity formula.” \(^{168}\) But Justice Powell trusted — unjustifiably — that universities in the future would read between the lines and use the diversity rationale only to include, rather than exclude, racial minorities.

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\(^{163}\) 163 U.S. 537 (1896).

\(^{164}\) Id. at 561 (Harlan, J., dissenting).

\(^{165}\) Dong, supra note 67, at 1047–48.


\(^{167}\) See, e.g., Jeffries, supra note 45, at 6–8.

\(^{168}\) Karst & Horowitz, supra note 83, at 16.